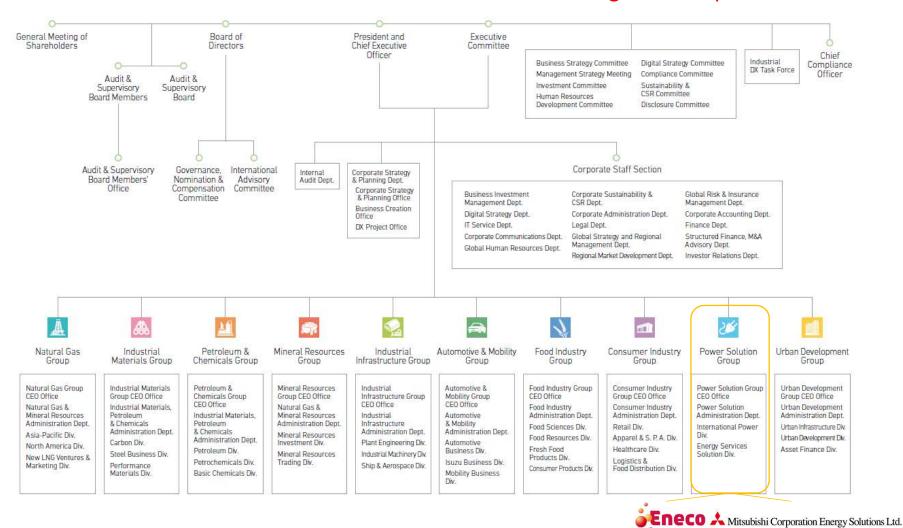




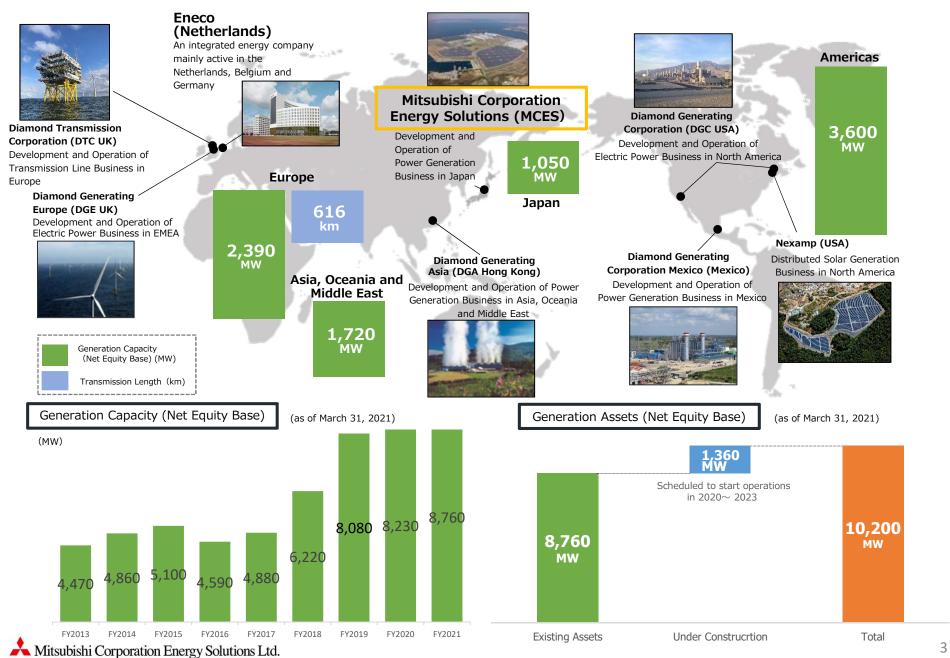
Mitsubishi Corporation (MC) Organization

Organizational Structure (As of April 1, 2020)

MC is one of the largest investment & trading firm in Japan



MC group Power Business Global Foot Print



MC group Offshore Business Development Record in Europe

Offshore Wind (7 Projects / 3.5GW)

Eneco

UK / Moray East (950MW)

Under Construction (Completion: April 2022)

Belgium / SeaMade (487MW)

◆ Under Operation (Since Oct 2021)

Belgium / Norther (370MW)

◆ Under Operation (Since July 2019)

NL / Lucterduinen (129MW)

Under Operation (Since July 2015)

NL / Princess Amalia (120MW)

◆ Under Operation (Since July 2008)

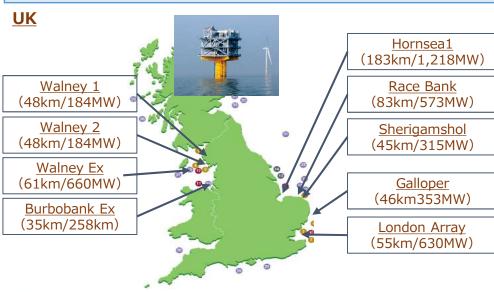
NL / Holland Kust Nord (760MW)

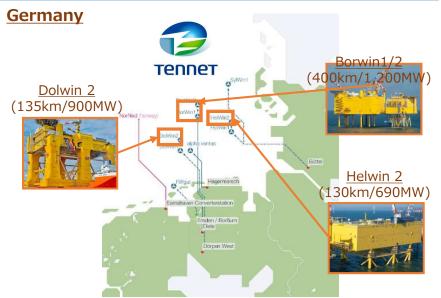
◆ Under Construction (Completion: 2023)

NL / Borssele 3&4 (732MW)

◆ Under Operation (Since Jan 2021)

Offshore Transmission (13Projects / 1,200km)





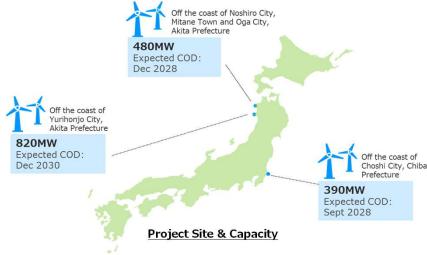
MCES Offshore Wind Business in Japan

MCES consortium awarded for <u>1stR 3 projects (1.7GW in total)</u> in Japan

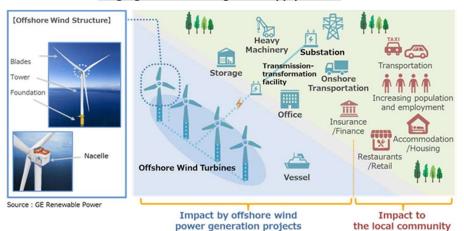
Under our vision <u>Create the "Next"</u>, and <u>Comprehensive Strength</u> by group of companies,

3 things to be realized;

- 1) Lower energy cost
- 2) Forging local-competitive supply chains
- 3) Regional Revitalization



Forging National & Regional Supply Chains



Regional Revitalization Plan

